



Prosjekt kunnaksoppsummering

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| Saksnummer | 6-2021 |
| Avsender | Senterleder |
| Møtedato | 03.02.2021 |

Bakgrunn for saken

Som oppfølging av sak 32-2020, hvor senterets rolle i mediedebatten ble diskutert, har Nasjonalt senter for e-helseforskning sendt en litteraturoversikt til styringsgruppen som bakgrunnsinformasjon om relevante tema for Akson. Litteraturoversikten er omfattende, og dekker mange tematiske områder.

Senteret ønsker som oppfølging å lage en kunnaksoppsummering, men som litteraturoversikten viser er temaene for omfattende og sprikende til at det vil være hensiktsmessig eller realistisk å skrive en oppsummering som dekker alle de beskrevne områdene.

Prosjektet bør innrettes mot å oppsummere kunnskap om hvordan denne typen prosjekter bør gjennomføres, og kunne gi konstruktive innspill til videre prosesser.

Senterleder ber styringsgruppen om innspill til innretning for et prosjekt og hvilke hovedspørsmål prosjektet bør ha som mål å besvare.

Forslag til vedtak

1. Styringsgruppen støtter at senteret setter i gang prosjekt som har som mål å lage en kunnaksoppsummering som er relevant for Akson og helhetlig samhandling.
2. Styringsgruppen ber om at prosjektet innrettes i henhold til tilbakemeldingene gitt i møtet.

Vedlegg

Referanse- og dokumentliste: Arkitektur, standardisering og implementering

Referanse- og dokumentliste

Arkitektur, standardisering og implementering

Forfattere

Nasjonalt senter for e-helseforskning

Dato

21.10.20

Antall sider

25

Oppsummering

Dette er en referanse- og dokumentliste over sentral litteratur som er brukt som evidens i vitenskapelige artikler som beskriver, tolker, eller konseptualiserer faktorer, komponenter, erfaringer og strategi ved utvikling og implementering av elektronisk pasientjournalsystemer og klinisk IKT.

Utgiver

Nasjonalt senter for e-helseforskning
Postboks 35
9038 Tromsø
E-post: mail@ehealthresearch.no
Internett: www.ehealthresearch.no

Sammendrag

Dette er en referanse- og dokumentliste over sentral litteratur som er brukt som evidens i vitenskapelige artikler som beskriver, tolker, eller konseptualiserer én eller flere av kategoriene. Dokumentet må derfor ikke tolkes som et systematisk review, eller et scoping review for litteraturen som er kategorisert for de gitte temaene under. Kategoriene i dette dokumentet er bevisst valgt for å gjengi evidens som er viktig når man skal velge retning i forbindelse med utvikling og implementeringer av elektronisk pasientjournal (EPJ) og klinisk IKT, velge komponenter i en grunnmur, og grunnlag for bruk av åpen plattform. Vi fokuserer videre på hvilke gevinstene implementeringer historisk har gitt, samt hvilke implementeringer som har mislyktes. Vi framhever brukermedvirkning og betydningen av organisasjonsutvikling i implementeringsprosesser.

Formålet med dokumentet er ikke å peke på hvilke systemer som er gode eller dårlige, men heller å peke på utfordringer og faktorer som påvirker gevinstrealisering, risiko og måloppnåelse i IT-prosjekter generelt, og stor-skala implementering av (felles) EPJ spesielt. Referansene i dokumentet representerer kunnskap om hvorfor enkelte systemtyper og teknologiprosjekter vanskeligere lar seg innføre i kontekster og arbeidsflyt enn andre systemtyper. Årsakene er multifaktoriell; størrelse på prosjekt, tilrettelegging for leverandør- og teknologimangfold, styringsmodeller, implementeringsstrategi og organisatoriske forhold, og arkitektur og standardisering.

Bakgrunnen for denne sammenstillingen av litteratur er økt tilgjengeliggjøring og synlighet av grunnlagsdokumentasjonen og evidensen Nasjonalt senter for e-helseforskning (NSE) bygger sitt ståsted på. NSE er et svært kompetansetungt og tværfaglig senter, og innspillene i debatten knyttet til Akson spiller tungt på denne styrken. Det må derfor anerkjennes at denne referanse- og dokumentlisten ikke er uttømmende, men eksisterer som et levende og anvendt dokument. Dette gjenspeiles i at forskningsfronten ikke er statisk, og behovet for kontinuerlig oppdatering er derfor stort.

Innholdsfortegnelse

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Utvikling, design, forvaltning og rammevilkår

Kapitlet utvikling og design har fokus på teknologi, metode, teori, og evaluering. Referansene er i stor grad knyttet til forskning på hvordan teknologier utvikles, hvilken metodikk og teoretiske konsepter kan bidra til utvikling av informasjonssystemer, og evaluering av implementering av informasjonssystemer.

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Arkitektur og økosystem

Vitenskapelige arbeid som omfatter plattformbegrepet er mangfoldig. Begrepet plattform brukes for å beskrive enkelte EPJ og integrasjoner mot nasjonale løsninger med åpne APIer i en form for samhandlingsløsning. Dette beskriver noen som en åpen plattform. Dette mener vi er feil, og har arbeidet for å etablere en mer helhetlig og beskrivende begrepsbruk, herunder et tydeligere skille på en *plattform* og en *åpen plattform*. Dermed inneholder noe av litteraturen et fokus på beskrivelse av hva en åpen plattform er, herunder leverandør mangfold og økosystem, åpne standarder og APIer, semantisk interoperabilitet i en samhandlingsløsning, og sentral datalagring. Det er videre viktig å påpeke at litteraturen ikke beskriver modne åpen plattform-installasjoner. Litteraturen i dette avsnittet og alle andre avsnitt i denne referanselisten inneholder forskning som beskriver fragmenter som til sammen utgjør det vi anser som en moderne og behovsdekkende løsning 10 år fram i tid.

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Standardisering

Evidens på standardisering er en del av grunnlaget for generell evidens som sier noe om hvor vi skal med digitaliseringen. Sentralt er *hva* som skal standardiseres, *hvordan* det skal standardiseres, og på *hvilket nivå* det skal standardiseres. Dermed er dette også en del av grunnlaget for at en åpen plattform-tilnærming anbefales. Dette er igjen betinget i et fokus på semantisk interoperabilitet, strukturering av EPJ, informasjonsmodeller og datamodelering, sekundærbruk av informasjon, åpne APIer, kliniske beslutningsstøtte (CDS), kunstig intelligens (AI), naturlig språkprosessering (NLP), og terminologitjenester. Til sammen utgjør dette faktorer i forskningen som viser sentrale og nødvendige komponenter, tjenester og funksjoner i en moderne EPJ- og samhandlingsløsning, og understøtter retning til en åpen plattform.

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Implementering, bruk og erfaringer

Kapitlet Implementering, bruk, og erfaring inneholder referanser som beskriver, evaluerer, og konkluderer for implementering av moderne EPJ og kliniske IT-systemer. I denne delen av litteraturen finner vi evidens på om implementeringer har lykkes eller ikke, samt faktorer som påvirker implementeringsprosessene og graden av gevinstrealisering og måloppnåelse. Litteraturen beskriver hvilke planlagte gevinstene man ofte bruker i forbindelse med implementeringer, og hvilke gevinstene man faktisk klarer å realisere. Tematikken har i tillegg stor sammenheng med bruk og erfaringer med EPJ, altså klinikers involvering ved utvikling, planlegging og implementering.

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Betydningen av organisasjonsutvikling ved implementering

Betydningen av organisasjon ved implementering av informasjonssystemer er tematisk viktig; de kritiske faktorene knyttet til implementering av EPJ handler i stor grad om organisatoriske forhold, herunder organisasjonsutvikling, endringsledelse, opplæring og brukermedvirkning, og i mindre grad om rene teknologiske forhold. Litteraturen beskriver alt fra den kulturelle arven til eksisterende systemer, samt hvilke organisatoriske grep som må gjøres i forkant og under implementering av nye systemer. Eksempelvis involverer de fleste implementeringer ikke brukere tilstrekkelig i planlegging og implementering, som beskrevet i flere av referansene under.

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